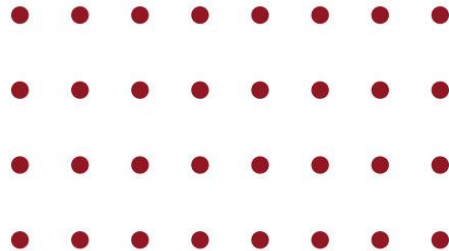


Class 9

UG3F14 Corporate Finance



GBSB GLO
BUSINESS SCHOOL

Class 9 Topics and Content

- *Long-Term Investment Decisions / Capital Budgeting:*

- Traditional or Non-Discounted Investment Criteria:
 - ✓ Payback Period
- Non Traditional or Discounted Investment Criteria:
 - ✓ Net Present Value (NPV)
 - ✓ Internal Rate of Return (IRR)

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- *Long-Term Investment Decision/Capital Budgeting:*

Business sustainability depends upon management's ability to conceive, analyze, and select investment opportunities that are profitable

- The firm must select such projects that maximize the returns of the business
- Capital budgeting is the allocation of available resources to various proposals.
 - ✓ It involves estimation of cost and benefits of a proposal, estimation of required rate of return and evolution of different proposals in order to select one
 - ✓ The costs and benefits are expressed in terms of cash flows from the proposal
 - ✓ It is a crucial part of an Investment Decision, and a company determines whether projects like R&D, opening a new branch, replacing a machine are worth pursuing
- Capital expenditures often involve large cash outlays with major implications on the future values of the company
- Once a business commit to making a capital expenditure it is sometimes difficult to backed out

A project is worth pursuing if it increases the value of the company

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- Long-Term Investment Decision/Capital Budgeting:

➤ Traditional or Non-Discounted Investment Criteria:

✓ Payback Period

- Payback Method Measures how long to recover a project's initial cost
- Easy to calculate and a good measure of a project's liquidity
- Many firms use this rule for its simplicity

Decision rule: accept the project, if Payback < some pre-specified period of time

• Drawbacks

- Ignores time value of money TMV
- Do not consider the risk of cash flows
- Requires an arbitrary cutoff period
- Blindness of all the future cash flows after that date

Example: *BR Laundromat invested in two industrial washers with an initial investment of -\$50,000, and it expected \$30,000, \$20,000, and \$10,000 profits in the first three years, respectively.*

PPP = $-\$50,000 + (\$30,000, \$20,000, \$10,000)$ is 2Y (\$30,000, \$20,000)

If BR Laundromat required that the pay pack period is 2Y, this investment will be executed

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- Long-Term Investment Decision/Capital Budgeting:

➤ Non Traditional or Discounted Investment Criteria:

✓ Net Present Value (NPV)

- Present value of all expected cash flows of a project at the cost of capital/required return) $NPV = -\text{initial costs} + \text{PV of future cash flows}$
- Cost of capital is the expected return given up by investing in a project
- Cash flows can be positive or negative in any period
- Managers increase shareholders' wealth by accepting all projects that are worth more than they cost - should accept all projects with positive net present values

Accept the project $NPV > 0$

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- Long-Term Investment Decision/Capital Budgeting:

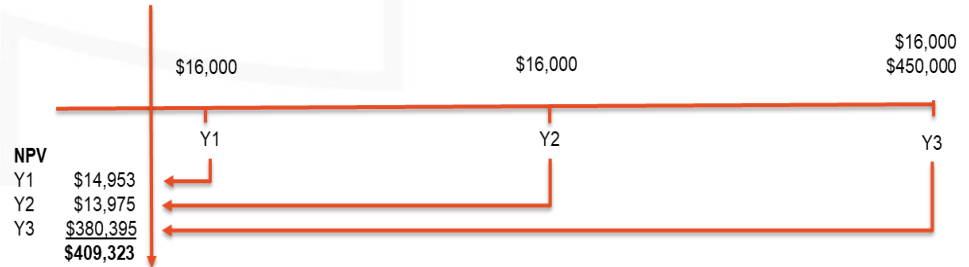
➤ Non Traditional or Discounted Investment Criteria:

✓ Net Present Value (NPV)

Example 1: Corporation IE plans to buy an office building at a market price of \$350,000. The plan is to lease out the entire building, and is expected that the tenant will pay \$16,000 per year for three years, at the end of three years IE is anticipate selling the building for \$450,000 based in their forecast

- ❖ If the cost of capital (required return) for the business is 7%, IE would pay no more that \$409,323
- ❖ The business should execute the project since NPV > 0

$$NPV = -\$350,000 + \frac{\$16,000}{(1.07)} + \frac{\$16,000}{(1.07)^2} + \frac{\$466,000}{(1.07)^3} = \$59,327$$



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- Long-Term Investment Decision/Capital Budgeting:

➤ Non Traditional or Discounted Investment Criteria:

✓ Net Present Value (NPV)

Example 2: How to Value a Project – determine which projects to invest in

Project A Exhibit A

Project A	
Year	Cash Flow
0	-\$3 million, initial investment
1	\$2 million profit
2	\$4 million profit
3	\$4 million profit
4	\$2 million profit
5	\$0, project closeout

Year	Actual Cash Flow	Discounted Cash Flow
1	\$2,000,000	\$1,834,862
2	\$4,000,000	\$3,366,720
3	\$4,000,000	\$3,088,734
4	\$2,000,000	\$1,416,850
5	\$0	\$0

Project B Exhibit B

Project B	
Year	Cash Flow
0	-\$3 million, initial investment
1	\$0
2	\$0
3	\$0
4	\$0
5	\$14 million profit

Year	Actual Cash Flow	Discounted Cash Flow
1	\$0	\$0
2	\$0	\$0
3	\$0	\$0
4	\$0	\$0
5	\$14,000,000	\$9,099,039

Mateen Manufacturing is evaluating some investments for their plant in Boston, USA, project A and Project B. Project A & B have the same initial investment and time of \$3Million and 5Y of duration. Project A provides \$12 million in cash flows during 5 years, and Project B provides \$14 million cash flows at the end of period

Which one should the business invest?

- Project B will bring in \$14 million in cash over its lifetime and Project A will only bring in \$12 million
- Project A: DCF \$9,707,166 and NPV the project \$6,707,166
- Project B: DCF \$9,099,039 and NPV the project \$6,099,039
- Financially Project A is better - higher NPV
- Project A is more valuable because of the earlier timing of those expected cash flows

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- Long-Term Investment Decision/Capital Budgeting:

- Non Traditional or Discounted Investment Criteria:
 - ✓ Net Present Value (NPV)

Advantages and Disadvantages of NPV

✓ Advantages

✓ Time Value of Money

✓ Decision-Making

✗ Disadvantages

✗ No Set guidelines to Calculate Required Rate of Return

✗ Cannot be used to Compare Projects of Different Sizes

✗ Hidden Costs

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- Long-Term Investment Decision/Capital Budgeting:

➤ Non Traditional or Discounted Investment Criteria:

✓ Internal Rate of Return (IRR)

- The IRR method provides a single number summarizing the merits of a project
- IRR is the discount rate at which the NPV of the proposal is zero - equates the PV of cash inflows with PV of cash outflows
- The discount rate is determined internally and is intrinsic to the project (does not depend on the interest rate prevailing in the capital market)

Discount rate = $C1/(-C0) - 1$

C1 is the payoff CF

C0 is the required investment (negative)

The discount rate that makes NPV 0 = the rate of return.

Corporation IE IRR=12.96%

$$0 = -\$350,000 + \frac{\$16,000}{(1+IRR)} + \frac{\$16,000}{(1+IRR)^2} + \frac{\$466,000}{(1+IRR)^3}$$

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- *Long-Term Investment Decision/Capital Budgeting:*

➤ Non Traditional or Discounted Investment Criteria:

✓ Internal Rate of Return (IRR)

Advantages:

- Considers Time Value of Money
- Simple to Use and Understand
- Hurdle Rate Not Required

Disadvantage:

- Ignores the Size of the Project
- Ignores Future Costs

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- *Long-Term Investment Decision/Capital Budgeting:*

IRR and Mutually Exclusive Projects: If the business chooses one, they cannot choose the other

Use the following decision rules:

- NPV – choose the project with the higher NPV
- IRR – choose the project with the higher IRR

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The NPV method results in a dollar (any currency) value that a project will produce, while IRR generates the percentage return that the project is expected to create

- NPV, and IRR consider the time value of money, and are the most commonly used primary investment criteria
- NPV is the best and preferred method in practice
- Corporations should consider several investment criteria when making decisions
- Payback Period is also used commonly by CFOs

